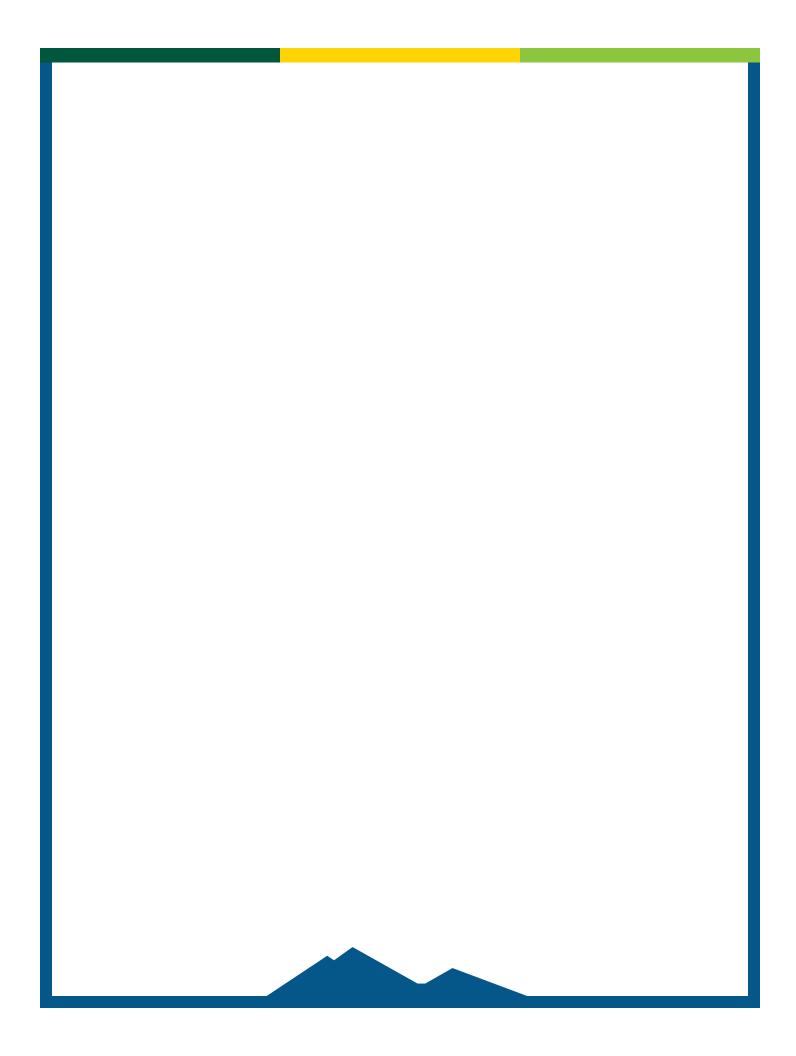
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STRATEGIC PRIORITY 2

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Create a student success initiative fund in support of department, school, college, campus, university, and community partner student success priorities throughout the UA system.

- Convene a system-wide scholarship task force to comprehensively review the entire scholarship process and develop and implement recommendations for improvement.
- Identify the unmet scholarship needs and develop fundraising ${\sf e}$ orts to meet these needs.

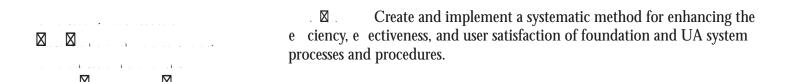
STRATEGIC PRIORITY 3

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Distribute timely nancial reports and utilize modern technologies for more e ective communication of nancial information and performance of foundation held funds to donors and the UA system.
Foundation and universities to rank in the top quartile in co

Toundation and universities to rank in the top quartile in cost to raise a dollar and other industry measures amongst peer organizations.



and UA system leadership, sta, and partners.

- Create an advancement data council to establish data governance guidelines for the UA system.
- Devise new strategies and procedures for recruiting, onboarding, retaining, and succession planning of advancement employees.
 - Develop a more competitive advancement compensation system.

STRATEGIC PRIORITY 4



- Review baseline data, priorities, and goals across the UA system for DEI initiatives.
- Develop a plan for creating a DEI vision for the foundation that supports the UA system in their DEI e orts and includes a process for continuous evaluation and improvement.
- Identify DEI fundraising goals, plans, and initiatives and resources available for implementation across the UA system.
- Develop special initiatives and sustained e orts to raise philanthropic resources for DEI to bene t students, faculty, and sta at the universities.
- Integrate DEI principles into the UA system's donor relations/stewardship e $\,$ orts to honor all contributions and donors equitably.
- Review and update foundation publications and online presence for cultural relevance and equitable representation re ecting the diversity of Alaska.
- Create a DEI communications toolkit for UA system advancement.

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Laura Bruce
Chair
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Management
for Individuals

